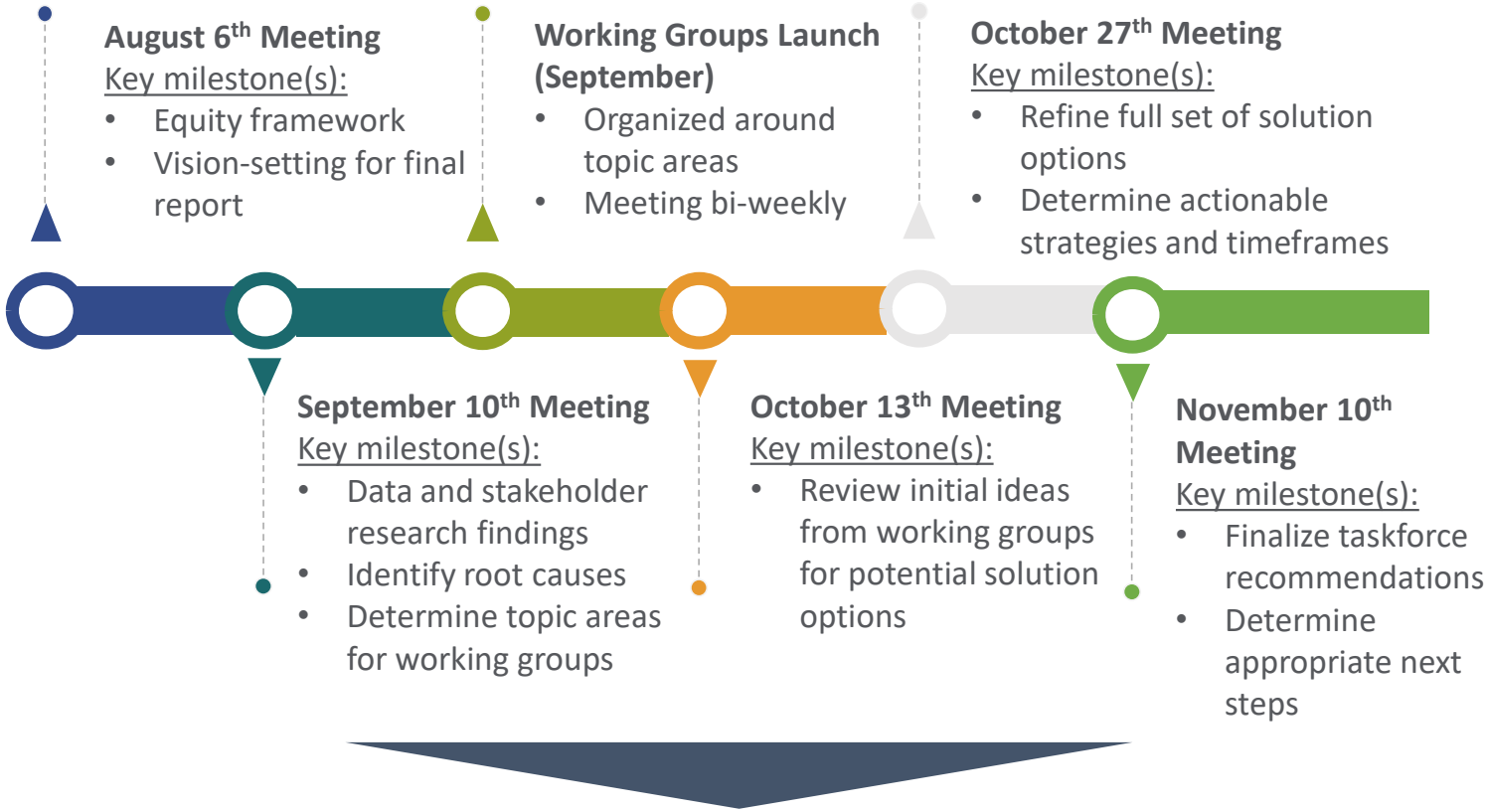


The “arc” of the taskforce process



Our process will result in a **set of actionable recommendations** to Governor Newsom and other state leaders in education, workforce and philanthropy